

## Be more than a manager - Coach your staff!



**Upcoming workshop:** 

Issue 29: July

"You've got to keep talking to your people. You've got to keep believing in them. You must be a confidence builder. I try to refrain from using the words "can't, won't, I don't know, maybe". I want my crew to say "I can, I will, I must, I shall, I know". You have to always try to do everything you can to help them maintain their confidence level. Put positive pictures in the minds of your staff. Your attitude is critical.

--Tommy Lasorda

Finance and Business
Essentials

IFMA's FMP:
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As you take on more leadership roles in your career, you will find that everyone is an individual. Effective managers/supervisors know that they can't succeed simply by barking out orders. Rather, you must learn how to **COACH** your employees to work to their full potential.

Coaching is one of the most critical skills to be mastered by managers/ supervisors. **Why is coaching so important?** because today's environment has created more pressure to **do more with less**. The key to reducing pressure is to make the most of your <u>most valuable resource: people</u>.

What is Coaching? A directive process by a manager/supervisor to train and orient an employee to the realities of the workplace and to help the employee remove barriers to optimum work performance. COACHING is a simple process used to develop employees through ONGOING one-on-one COMMUNICATION. It is appropriate when the person has the ability and knowledge but performance has dropped, and he has not met the expectations. Coaching involves a change in behavior. The idea is to move the employee from where he is to where you want him to be.

## **Benefits of Coaching:**

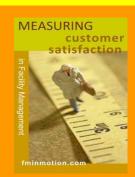
- Coaching is the most effective way of <u>developing your employees</u>
- It makes your job easier when your subordinates build their skills levels
- Improves <u>productivity</u> when employees know what the departmental goals are and how to achieve them
- High performing employees will help you <u>reduce the anxiety and stress</u> of increasing and multiple responsibilities.
- Avoids surprises and defensiveness in performance appraisals.
- Employees develop a high level of self-esteem and job satisfaction.
- Positive recognition and feedback increases staff motivation and initiative
- Coaches in an organisation, as in sports, are great influencers. They know how to <u>bring out the best</u> and the most in others. They also know that it is an on-going process and a primary responsibility.
- Coaching builds your reputation as a <u>people developer</u>; develops sharing of leadership responsibilities and increases team cohesiveness due to clarifies objectives.

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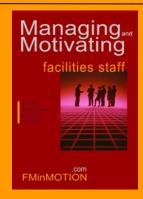
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